



Orion
Policy
Institute

January 2026





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AT A GLANCE

ABOUT US

Orion Policy Institute (OPI) is an independent non-profit think tank based in Washington D.C. We address a broad range of issues including national and global security, democracy, human rights, political and economic development, peacebuilding, conflict resolution, and various other issues at the local, national, and global level. OPI is a 501(c)(3) organization, with an IRS ruling year of 2021, and donations are tax-deductible.

OUR MISSION

Our mission is to contribute to stability and good governance, advance human rights, and promote policy through high-quality research and analysis. OPI seeks to generate practical and sustainable solutions based on multi-disciplinary, diverse, and in-depth scientific research.

HIGHLIGHTS



PODCASTS

In 2025, Orion Policy Institute hosted 9 podcasts on critical-mineral politics; Nigeria's insurgency; Colombia's pre-election outlook, and more.

PUBLICATIONS

In 2025, Orion Policy Institute has published 7 research reports, 13 Op-Eds, and 30 policy briefs. These publications addressed pressing issues around the world.



WEBINARS/SEMINARS

In 2025, Orion Policy Institute has hosted 4 webinars/seminars on topics ranging from security challenges in Africa to transnational repression and hate crimes to NATO.

The Trump Corollary: Venezuela as the First Test of a Neo-Monroe Doctrine

Imdat Oner

Published December 25'



Considering that the U.S. has revived a "Neo-Monroe Doctrine" to counter Chinese influence and migration in Latin America, previous decades of partnership-based diplomacy are no longer reflecting the current hemispheric priority. In this context, should the U.S. pursue a "Trump Corollary" of direct military shows of force against the Maduro regime, many doubts remain on the extent to which that would achieve regional stability, which might rather, trigger diplomatic crises and push Latin American states closer to rival global powers. Ultimately, a policy centered on unilateral intervention risks alienating key partners whose cooperation is essential for tackling the very migration and narcotics issues the doctrine seeks to resolve.

[Read More](#)

Bridging Land and Sea: Rethinking Security in the Red Sea Arena

Federico Donelli

Published November 25'

Considering that the Red Sea has transformed into an interconnected security system where land-based conflicts directly dictate maritime stability, a strategy focused solely on naval patrols is no longer reflecting the hybrid reality on the ground. In this context, should international policy continue to treat maritime security in isolation from coastal governance, many doubts remain on the extent to which that would protect global trade, which might rather, remain vulnerable to persistent disruption from non-state actors and fragile states.

[Read More](#)



Role for Gulf States in Syria's Reconstruction

Giorgio Cafiero

Published February 25'

Considering that the Syrian landscape has fundamentally shifted following the regime's collapse and the rise of new governing actors, the current international sanctions framework is no longer reflecting the geopolitical reality. In this context, should U.S. policy remain unchanged, many doubts remain on the extent to which Gulf-led reconstruction would benefit the population, which might rather, face prolonged economic isolation and renewed radicalization.

[Read More](#)



The Security and Humanitarian Crisis in Haiti and Implications for U.S. Foreign Policy

Jackie Ducharme

Published Aug 25'

Considering that Haiti's institutional collapse and gang dominance have rendered state authority obsolete, top-down political reform no longer reflects the reality on the ground. In this context, should U.S. policy prioritize diplomacy over localized security, many doubts remain on the extent to which that would stabilize the nation, which might rather, remain trapped in a cycle of displacement and criminal control.



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IMEC and the Battle for Connectivity: Why Trieste Matters

Federico Donelli

Published July 25'

Considering that IMEC aims to drastically reduce trade costs by 30% through a new corridor connecting India to Europe, the port of Trieste stands as a vital "Via Aurea" for Central and Eastern European markets. In this context, should regional instability or shifting U.S. priorities stall the project, many doubts remain on its long-term viability, which might rather require the EU to unite around a single Mediterranean hub to secure its economic future.



[Read More](#)

The US and China Looking for a Way Out of the Tariff Wars

Miquel Vile Moreno

Published May 25'

Considering that the trade war between Washington and Beijing has reached a near-total decoupling with record-high tariffs, traditional economic engagement no longer reflects the transactional reality. In this context, should the U.S. maintain its hardline stance without a clear path toward a truce, many doubts remain on the extent to which that would revitalize domestic manufacturing, which might rather, face prolonged supply chain disruptions and rising consumer costs.

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Las Anood and the Crisis of Somali State-Building: Clan Politics, Federal Tensions, and External Stakes

Federico Donelli

Published May 25'

Considering that the dispute over Las Anood has deepened the rift between Mogadishu and Somaliland while exposing the limits of clan-based governance, a centralized state-building model is no longer reflecting the fragmented reality on the ground. In this context, should the federal government continue to prioritize symbolic political moves over genuine reconciliation, many doubts remain on the extent to which that would weaken al-Shabaab, which might rather, exploit these internal divisions to expand its influence and control.

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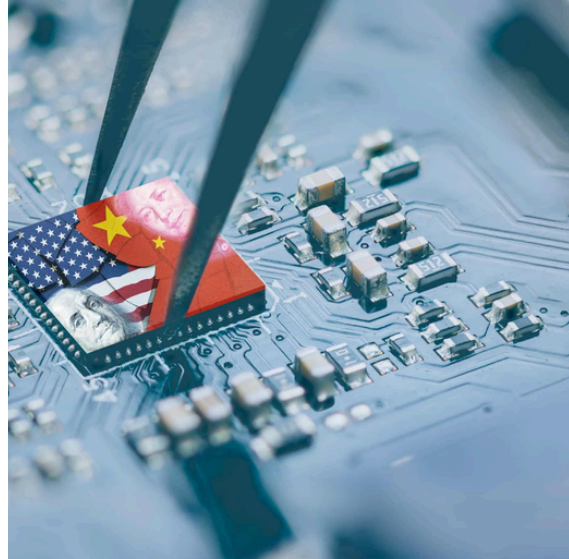
The USSC Channels the Strategic Computing Program

Vincent Carchidi

Published Jan 25'

Considering that the AGI race mirrors failed 1980s initiatives, an all-out "Manhattan Project" approach no longer reflects the need for mission-critical reliability. In this context, should the U.S. prioritize raw capability over safety, many doubts remain on its success, which might rather lead to unmanageable failures and national security risks.

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Armed Groups, Illicit Extraction, and Human Exploitation in the DRC's Cocoa Supply Chain

Marta Furlan

Published May 25'

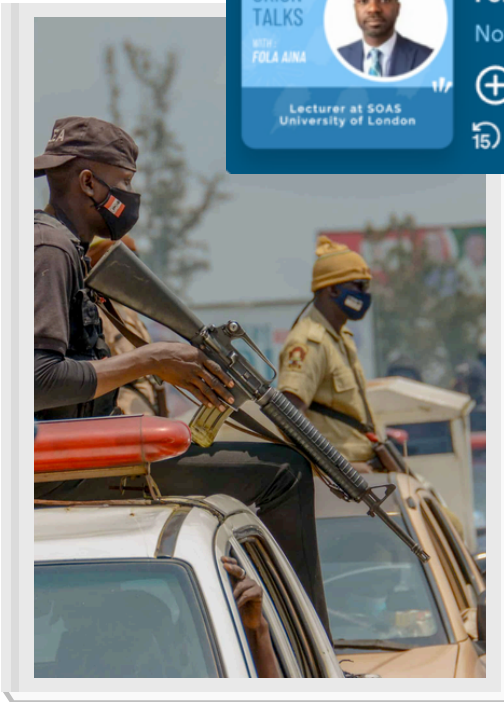
Considering that the conflict in eastern DRC has integrated cocoa production into the war economy through forced labor and illicit cross-border smuggling, a regulatory focus limited to mineral extraction is no longer reflecting the economic reality on the ground. In this context, should the international community fail to address agricultural supply chain transparency, many doubts remain on the extent to which that would curb regional instability, which might rather, continue to provide armed groups with a lucrative alternative for funding their violent activities.

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PODCAST



ORION TALKS
WITH FOLA AINA
Lecturer at SOAS
University of London

Fola Aina: The Current Islamist Insurgency in Nigeria
Nov 17 · Orion Talks

+ Save on Spotify

15 18:37

Dr. Fola Aina examines the evolving Nigerian insurgency, analyzing Boko Haram and ISWAP’s tactics against farmers, their funding strategies, and the necessary improvements for counter-insurgency efforts.

[Listen Here](#)

ORION TALKS
WITH MEHMET METEHAN CIFTCI
University College London
Institute for Sustainable
Resources

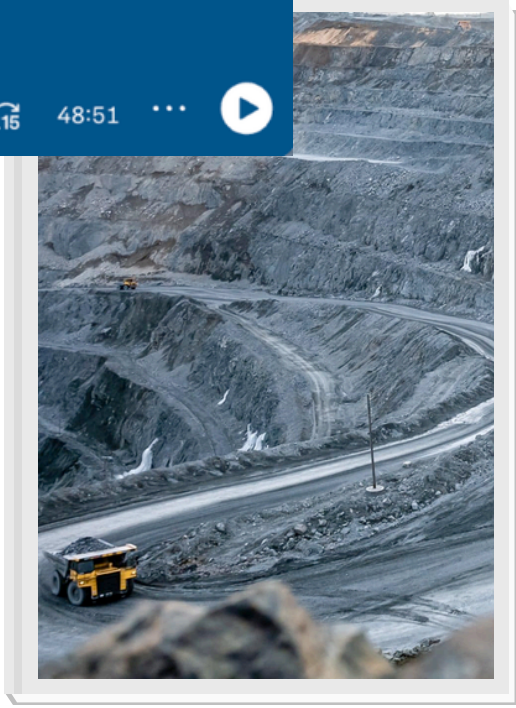
Ciftci: Unpacking the Harmful Implications of Extracting Critical Minerals
Aug 14 · Orion Talks

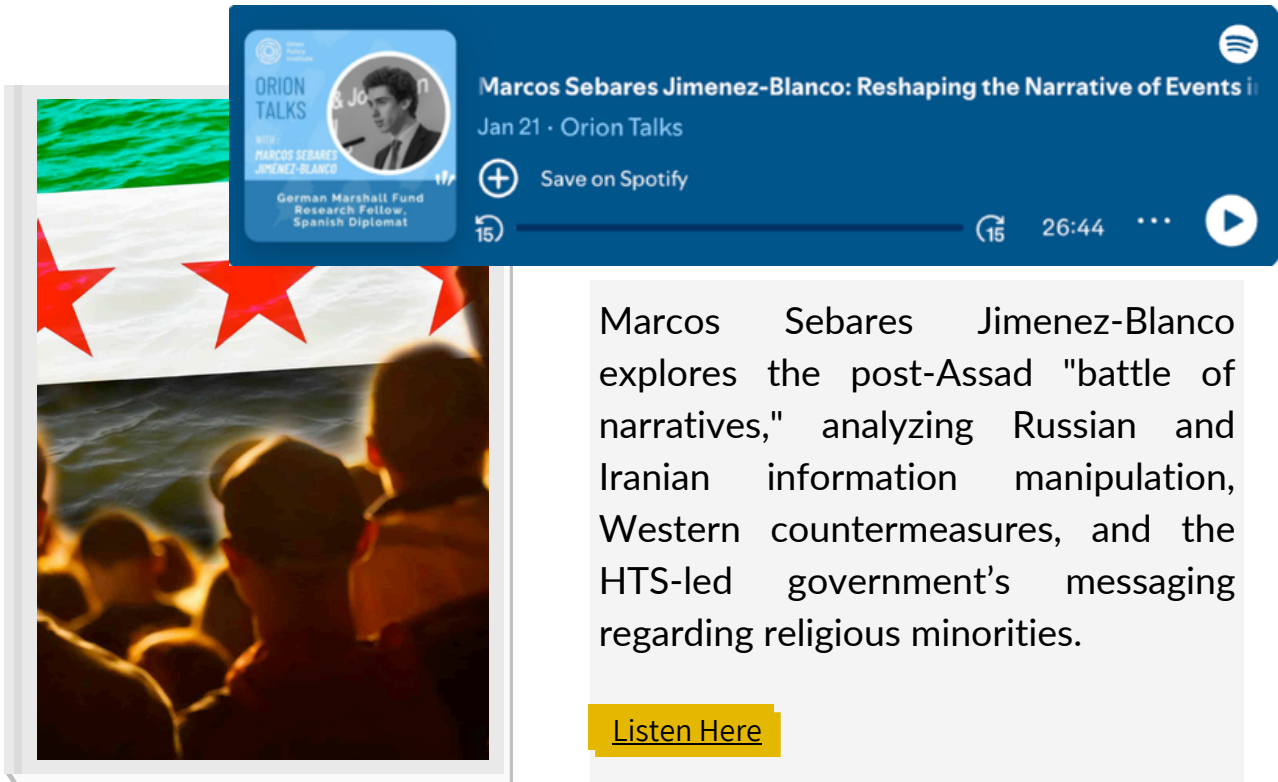
+ Save on Spotify

15 48:51

Mehmet Metehan Ciftci examines the ethical paradox of critical mineral extraction, highlighting the socio-political conflicts in South American lithium mining and the complex struggle to balance global energy transitions with responsible, Indigenous-centered mining practices.

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ORION TALKS
with **MARCOS SEBARES JIMENEZ-BLANCO**
German Marshall Fund
Research Fellow,
Spanish Diplomat

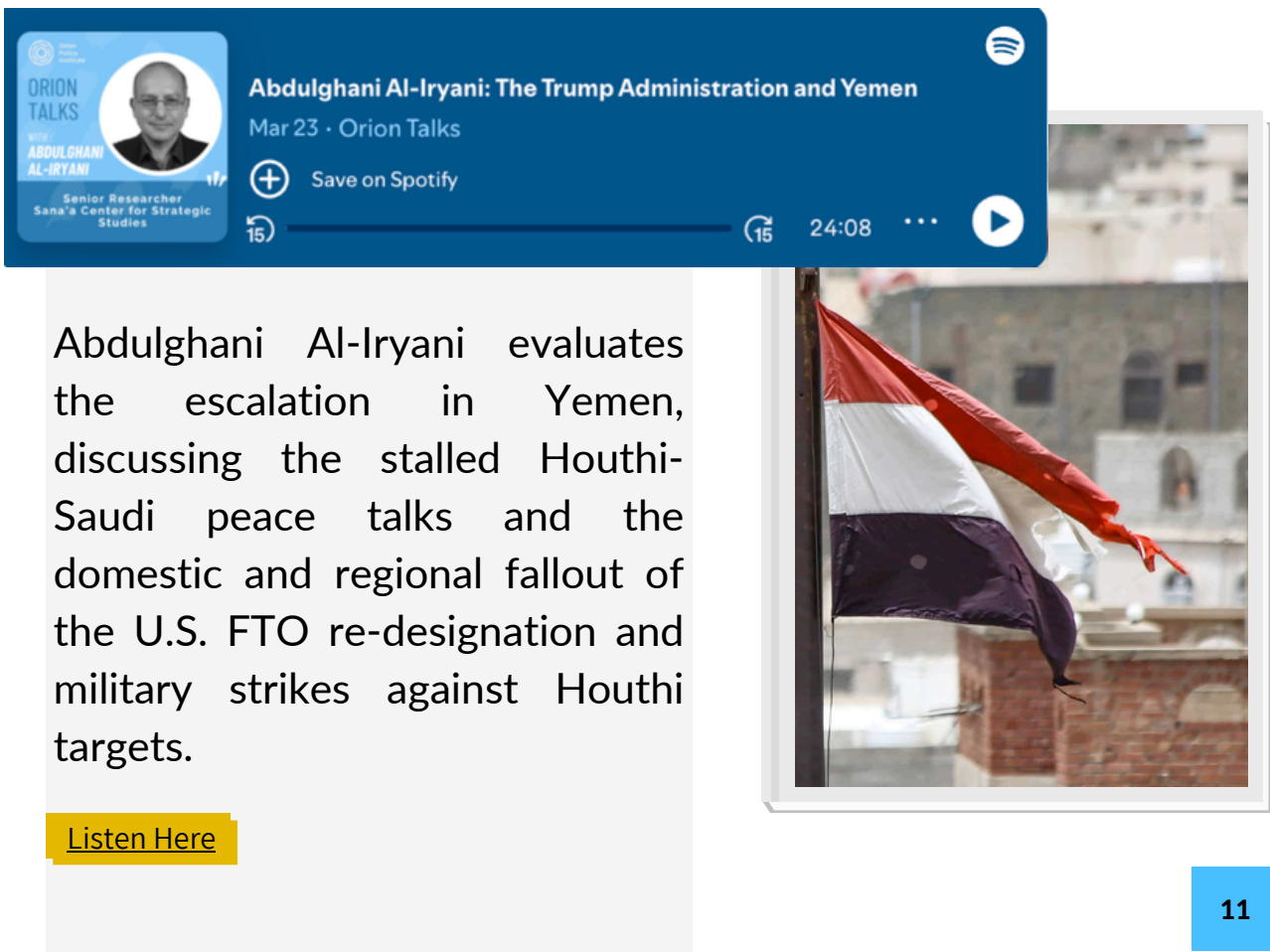
Marcos Sebares Jimenez-Blanco: Reshaping the Narrative of Events
Jan 21 · Orion Talks

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15 26:44 ...

Marcos Sebares Jimenez-Blanco explores the post-Assad "battle of narratives," analyzing Russian and Iranian information manipulation, Western countermeasures, and the HTS-led government's messaging regarding religious minorities.

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ORION TALKS
with **ABDULGHANI AL-IRYANI**
Senior Researcher
Sana'a Center for Strategic
Studies

Abdulghani Al-Iryani: The Trump Administration and Yemen
Mar 23 · Orion Talks


+ Save on Spotify

15 24:08 ...

Abdulghani Al-Iryani evaluates the escalation in Yemen, discussing the stalled Houthi-Saudi peace talks and the domestic and regional fallout of the U.S. FTO re-designation and military strikes against Houthi targets.


[Listen Here](#)







ORION TALKS
with **DAVID DES ROCHEs**


Associate Professor,
Near East South Asia Center
for Security Studies






David Des Roches: The Trump Administration and Yemen -2
Mar 26 · Orion Talks




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 23:59  


Prof. David Des Roches analyzes the shifting U.S. strategy toward Yemen, evaluating the Houthi FTO re-designation and military strikes under President Trump as a broader effort to pressure Iran and stabilize the Red Sea region.

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ORION TALKS
with **JOSHUA WALKER**


Director of Programs,
Congo Research Group,
NYU Center on International
Cooperation






Joshua Walker: Conflict and Peace in the Eastern DRC
Jun 23 · Orion Talks



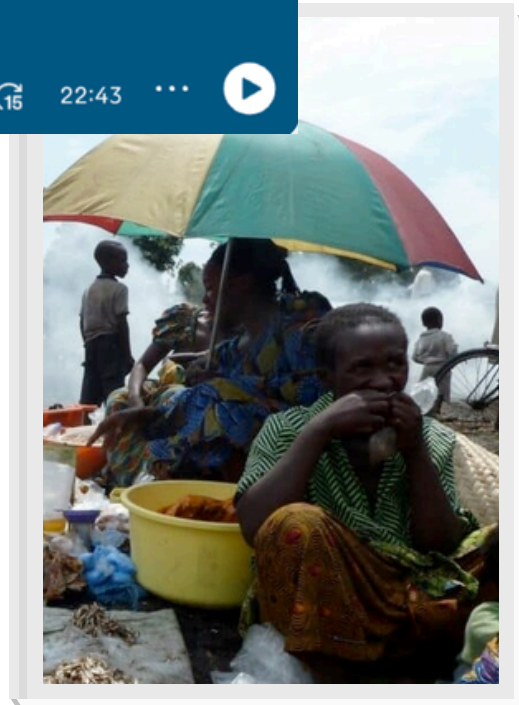
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 22:43  

Dr. Joshua Walker analyzes the post-2025 escalation in the Eastern DRC, evaluating the effectiveness of U.S. and Qatari mediation against domestic political hurdles and challenging the conventional narrative that natural resources are the sole driver of the M23 conflict.

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ORION TALKS
with: **GIORGIO CAFIERO**
CEO
Gulf State Analytics,
Georgetown University

Giorgio Cafiero: The Gulf States' Approach to (and Influence on) the N
Jan 28 · Orion Talks

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15 30:20 ...

Giorgio Cafiero discusses the GCC monarchies' transition from civil war postures to pragmatically legitimizing the HTS-led Syrian government, focusing on how these states use their financial and diplomatic leverage to stabilize the "New Syria" and sway the Trump administration's regional policy.

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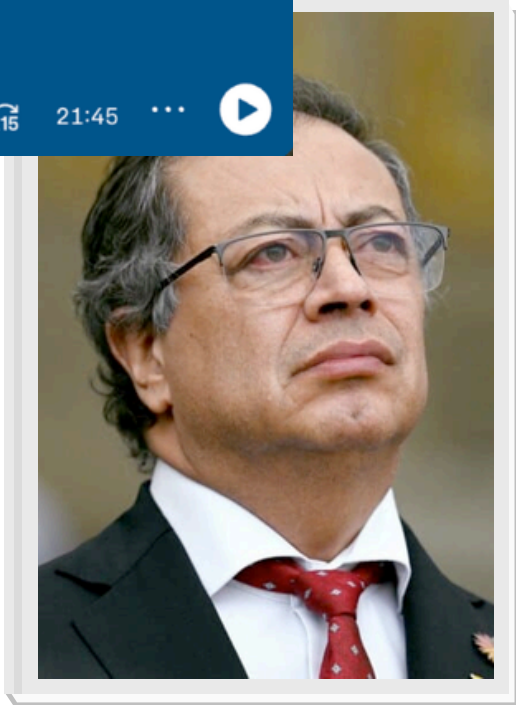
ORION TALKS
with: **HÉCTOR CAMILO MORALES MUÑOZ**
Senior Advisor
Climate Diplomacy and
Security at Adelphi

Héctor Camilo Morales Muñoz: The State of Things in Colombia
Oct 18 · Orion Talks

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15 21:45 ...

Héctor Camilo Morales Muñoz evaluates Colombia's security climate ahead of the May 2026 elections, exploring the country's environmental peacebuilding efforts and its increasingly strained diplomatic relationship with the United States.



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ORION TALKS
WITH NICHOLAS BARNES
Lecturer,
University of St. Andrews

Nicholas Barnes: Criminalized Governance in Rio's Neighborhoods
Apr 21 · Orion Talks

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15 32:52 ...

Dr. Nicholas Barnes analyzes "criminalized governance" in Rio de Janeiro's favelas, detailing how gangs use a mix of coercion and social benefits to control communities and how residents and authorities can navigate these complex non-state power structures.

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ORION TALKS
WITH IMDAT ONER
Senior Policy Analyst,
Jack D. Gordon Institute

Imdat Oner: The Good, the Bad, or the Ugly - What is Next for Venezuela
Jan 8 · Orion Talks

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15 37:17 ...

Dr. Imdat Oner explores the volatile aftermath of Nicolás Maduro's capture and transfer to the U.S., analyzing Delcy Rodríguez's interim presidency, the geopolitical responses from global powers, and the "good, bad, and ugly" scenarios for Venezuela's transition toward long-term stability.

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OP-ED

The Price of Complacency: Why Australia Must Rethink Prevention After Bondi Beach

Timothy Kappler

Published December 25'



The 2025 Bondi attack revealed that Australia's strict gun laws fail to detect radicalization in licensed owners. The report urges a shift toward intelligence-led licensing and proactive community interventions to identify extremist threats before they strike. This transition is essential because relying on historical criminal records alone is no longer sufficient to stop modern, ideologically motivated "lone actor" violence.

[Read More](#)

2024 Cybersecurity Year in Review: Notable Facts and Policies

Mehmet F. Bastug

Published January 25'

The 2024 cybersecurity landscape was defined by AI integration and aggressive nation-state espionage from China and Russia targeting critical infrastructure. While ransomware payments reached record levels, policy progress was marked by the EU Cyber Resilience Act and new post-quantum algorithms.



[Read More](#)

Global Power Shifts are Playing out in the Red Sea Region: Why This is Where the Rules are Changing

Federico Donelli

Published December 25'



The Red Sea region has become a laboratory for a post-liberal order where decentralized competition and "multi-alignment" replace Western influence. Local actors in states like Sudan and Ethiopia now exploit global and regional rivalries to secure infrastructure and security deals through transactional, bilateral bargains.

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Trump's Gulf Tour and the Emphasis on AI

Giorgio Cafiero

Published May 25'

President Trump's Gulf tour solidified massive AI partnerships, using Gulf wealth to secure U.S. dominance over China. These deals help Saudi Arabia and the UAE become global tech hubs while raising long-term U.S. national security concerns. This cooperation effectively integrates these capital-rich nations into the American AI ecosystem to counter rising competition from Chinese developers like DeepSeek.



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Another Kurdish Resolution Process Underway: Between Hope and Contradictions

Suleyman Ozeren

Published August 25'



Considering that societal vulnerability to cyber-attacks has exponentially grown due to a surge in digital reliance, the inherent advantages of attackers continue to compound the threat landscape.

In this context, should cybersecurity gaps remain misunderstood, many doubts remain on the effectiveness of standard protections, which might rather, leave critical infrastructure exposed to evolving digital risks.

To bridge these gaps, a Cyber Civil Defense maturity model should integrate three core pillars:

- *Proactive strategies which aim to prevent cyber threats by preparing for them and fortifying systems in advance.*
- *Active strategies that involve ongoing efforts to detect and neutralize threats as they occur.*
- *Reactive strategies focusing on efficiently responding to and recovering from incidents while analyzing them to prevent future occurrences.*

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Beyond the Battlefield: Sudan's Women and Children

Ayse Ergene & Virginia Buffum

Published December 25'



Considering that Sudan's civil war has displaced over 11 million people, women and children face the world's worst humanitarian crisis largely in silence. In this context, should the international community fail to escalate diplomatic pressure, over 12 million women remain at extreme risk of systemic sexual violence used as a weapon of war.

Sudan is now the world's fastest-growing displacement crisis, with children making up half of those forced to flee. The collapse of essential services has left nearly 80% of hospitals in conflict zones shuttered and millions of children out of school, creating a generational crisis that threatens long-term recovery. Ultimately, a sustainable resolution requires the global community to move beyond symbolic sanctions and prioritize the leadership of Sudanese women in all peace processes.

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Counternarcotics as Counterterrorism: Colombia's Clan del Golfo

Juan Rojas

Published December 25'



The Clan del Golfo's designation as a Foreign Terrorist Organization marks a strategic shift toward a military-led counterterrorism framework to control the cocaine trade. This move aims to justify kinetic strikes and pressure the Colombian government to maintain extraditions, potentially undermining ongoing domestic "Total Peace" negotiations. Operating as a parallel government in many regions, the group sustains its power through illicit rents from human trafficking and illegal mining.

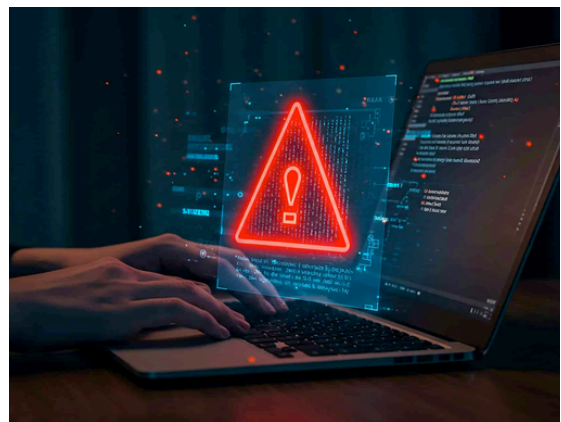
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Vibe Hacking: An Emerging Cyber Threat

Mehmet F. Bastug

Published October 25'

Vibe hacking represents a dangerous shift where attackers use AI to mimic human tone and "whisper" to models to bypass technical barriers. This allows even low-skill actors to weaponize agentic AI across all stages of a cyber operation, from reconnaissance to data exfiltration.

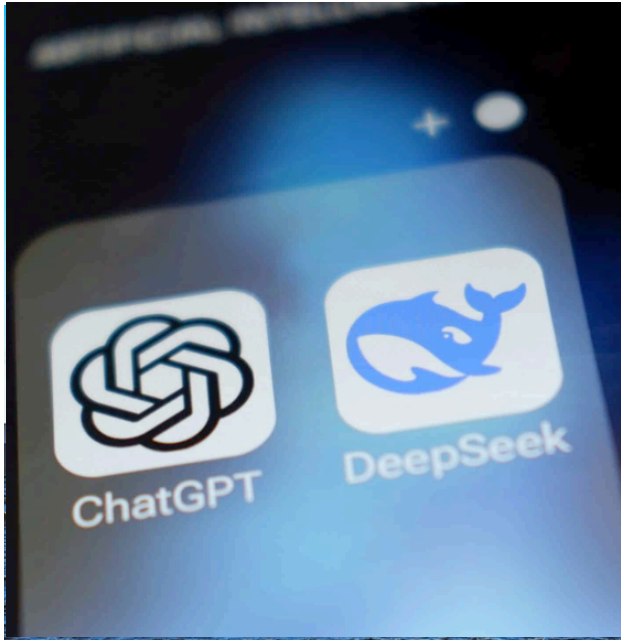


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DeepSeek vs. ChatGPT: Can China's AI Disrupt U.S. Leadership

Suleyman Demirci

Published February 25'



Considering that DeepSeek achieved top-tier performance on a fraction of the budget, its launch marks a "Sputnik moment" for the U.S. tech sector. In this context, should the reliance on model distillation from U.S. leaders continue, many doubts remain on the long-term sustainability of American leadership, which might rather be overtaken by China's strategic adaptation of existing technologies.

[Read More](#)

Syria's Lost Children: The Assad Regime's Legacy of Disappearances

Ayse Ergene & Virginia Buffum

Published October 25'

Considering that the Assad regime abducted thousands of children to coerce families into cooperation, the 2024 collapse of the dictatorship has left a legacy of disappeared youth and falsified identities. In this context, should the international community fail to prioritize legal and financial pressure against the former regime's networks, many doubts remain on the possibility of family reunifications, which might rather, cement a dangerous global precedent for impunity.



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Airstrikes on Drug Traffickers in the Caribbean

Jackie Ducharme

Published September 25'



The U.S. has launched unprecedented kinetic strikes against Caribbean drug traffickers, including the Tren de Aragua network. While these operations have disrupted major cocaine and fentanyl shipments, their long-term impact is questioned as cartels may simply shift to land or air routes through Mexico to bypass maritime interdiction.

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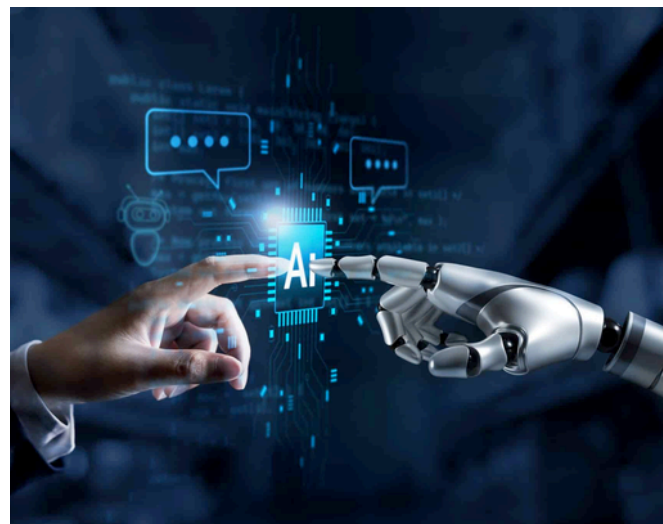
The AI Tool Paradox: Challenging the Use of Generative AI in Businesses

Suleyman Demirci

Published March 25'

Considering that many companies are treating generative AI as a universal remedy for all business problems, history suggests that such innovations are tools rather than comprehensive solutions. In this context, should organizations fail to integrate these models thoughtfully within existing workflows and human oversight, many doubts remain on their actual transformative impact, which might rather, result in costly overreliance on a technology that lacks critical emotional and strategic intelligence.

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WEBINAR/ SEMINAR

XCEPT
CROSS-BORDER CONFLICT
EVIDENCE / POLICY / TRENDS

Orion Policy Institute

Navigating Relations with Syria's New Leadership

Moderator

Broderick McDonald
University of Oxford,
King's College London

Nafees Hamid
XCEPT, King's College
London

Rahaf Aldoughli
Lancaster University,
XCEPT, King's College London

Nils Mallock
XCEPT, King's College London,
London School of Economics

Suat Cubukcu
Towson University
Orion Policy Institute

www.orionpolicy.org



Orion Policy Institute hosted a live webinar "Navigating Relations with Syria's New Leadership". The conversation examined the behavioral devoted actor framework driving the HTS-led coalition, shifts in Western diplomatic strategy toward trust-building over material incentives, the potential for internal fragmentation to undermine the new government, and the strategic challenges of integrating the SDF to ensure long-term regional stability.

[Watch Here](#)

**GLOBAL SECURITY THREATS
OPI INTENSIVE SEMINAR**

SPEAKERS

- COLIN CLARKE
The Soufan Center
- CAROLINE ROSE
New Lines Institute
- PRZEMYSŁAW GASZTOLD
War Studies University
- JACKIE DUCHARME
Orion Policy Institute
- JACOB ZENN
Georgetown University
- MIQUEL VILA MORENO
Orion Policy Institute
- HASAN SUZEN
Hybrid Core

MODERATORS

- ALEX HARLAN
Orion Policy Institute
- SULEYMAN OZEREN
American University
- SUAT CUBUKCU
Towson University

JUNE 18, 2025

10 AM - 4 PM EST

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Orion Policy Institute

Orion Policy Institute hosted a day-long online intensive seminar program on Global Security Threats. The conversation covered counterterrorism trends, shifting regional dynamics in Syria, and Transatlantic relations, providing valuable insights into the evolving geopolitical landscape. Our expert panelists explored strategic competition with China and emerging technological risks, bringing a wealth of knowledge to the comprehensive discussion.

LIVE WEBINAR

Climate Change and Human Trafficking: Exploring the Intersection and Solutions

Orion Policy Institute

www.orionpolicy.org

Angela Robinson
University of California Irvine

Bethany Jackson
University of Nottingham

Daniel Ogunniyi
University of Hull

Marta Furlan
Orion Policy Institute
Free the Slaves
Moderator

Orion Policy Institute hosted a webinar on the critical intersection between climate change and human trafficking, exploring how environmental disasters drive displacement and increase vulnerability to forced labor and sexual exploitation. The panel highlighted a dangerous feedback loop where exploitative industries—such as illegal mining and logging—simultaneously degrade ecosystems and exacerbate the very climate crises that fuel human precarity. Ultimately, the experts called for cross-sector collaboration and the integration of anti-trafficking protections into international climate finance and human rights frameworks.

[Watch Here](#)



OPI Seminar Program
TECH & SECURITY

October 15, 2025 10:00 AM - 12:50 PM EST Limited Seating

Speaker	Topic	Time	Action
Kurtis Minder, QBRIC.ai	Ransomware and Cyberespionage	10:00 AM - 10:50 AM	LEARN FROM EXPERTS
Matt Saglam, SOCRadar	The Dark Web and Illicit Trafficking	11:00 AM - 11:50 AM	LIMITED SEATING REGISTER NOW
John Sullivan, Ret. Lieutenant, LASD	Unmanned Systems, Conflict, and Terrorism	12:00 PM - 12:50 PM	GET CERTIFICATE

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Orion Policy Institute hosted an online seminar program on Wednesday, October 15, 2025, to discuss Technology and International Security. The conversation examined how state actors and cybercriminals exploit vulnerabilities through ransomware and cyberspionage, the hidden ecosystems of the Dark Web fueling illicit trafficking, and the strategic impact of unmanned systems on modern conflict. Our expert panelists dissected the complexities of these technological threats, bringing a wealth of knowledge to the discussion.



RESEARCH

Women and War in Yemen: Gendering of the Yemeni Civil War

Ayşe Ergene & Nihal Eken

Published January 25'

“Achieving lasting peace and recovery in Yemen requires an inclusion of women that moves beyond rhetoric and becomes a central pillar of political, social, and humanitarian strategies.”



Considering that Yemeni women endure a 63% increase in violence and severe humanitarian crises, their vital grassroots peacebuilding is often offset by systematic exclusion from formal diplomacy. If international efforts continue to marginalize their voices having seen only 4% representation in past talks, any peace resolution risks being unsustainable and failing to break cycles of inequality.

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Funding Gaps and Service Cuts: Reimagining Public Transit for an Equitable Future

Ismail Onat & Desmond Corrado

Published October 25'

“Public transportation is a necessary facet of strong and equitable communities, but expansion and maintenance projects face a variety of monetary and structural barriers such as reattracting ridership following the COVID-19 pandemic, shifting patterns of employment, and fiscal efficiency.”



Considering that major American transit agencies face a "fiscal cliff" following the expiration of federal pandemic relief, the current funding model no longer reflects the evolving needs of the millions of low income and minority riders who depend on these services as a vital lifeline. In this context, should cities like Chicago and Philadelphia implement the projected 40% service cuts to address budget shortfalls, many doubts remain on the future of social mobility and healthcare access for disadvantaged communities, which might rather, deepen historical inequalities and entrench the "spatial mismatch" between workers and regional employment hubs.

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“Among other benefits, public transportation is a vital resource for vulnerable and disadvantaged communities, who often tend to be the primary users of mass transit. As such, transit access and effectiveness becomes an important determinant of social mobility in providing access to employment, healthcare, and education.”



FUNDING SHORTFALLS

Major U.S. transit systems are facing potential service cuts due to critical financial challenges

UNEQUAL ACCESS

Socially disadvantaged groups are more reliant but have poorer access



BARRIERS TO EXPANSION

Low-density development and suburbanization hamper transit growth

INNOVATIVE INVESTMENTS

Modernizing transit can improve convenience and better serve those in need



Ultimately, saving public transit requires a shift from car centric planning toward equitable investment in high frequency bus networks and transit oriented development that prioritizes those most reliant on the system.

[Read More](#)

The Houthi Drone Supply Chain

Suat Cubukcu & Evan Jordan

Published July 25'

“If we’re shooting down a \$50,000 one-way drone with a \$3 million missile, that’s not a good cost equation.”



As the most prolific non-state users of Unmanned Aerial Systems, the Houthis rely on a sophisticated supply chain that integrates local assembly with smuggled foreign technology. Rather than just military-grade equipment, they procure dual-use components from the civilian market, including Chinese commercial drones and German model airplane engines. Their hybrid airframes combine Iranian designs with modified commercial systems for both reconnaissance and long-range strikes.

[Read More](#)

MS-13 Unmasked: Anatomy of a Decentralized Network

Suleyman Ozeren, Suat Cubukcu, Gabriel D. Klinger, & Jacob Pritchard

Published July 25'

“...making MS-13 hierarchical in form but fragmented in practice.”



MS-13 functions as a decentralized network of neighborhood cliques, making it resistant to simple leadership arrests due to its local autonomy and continuous youth recruitment. The gang sustains its operations through *la renta* (systematic extortion) and extreme violence, targeting marginalized adolescents to fill voids left by social and economic isolation. Its expansion into Europe and ties with Mexican cartels reflect an evolving transnational threat that requires multi-level policy responses.

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Cyber Espionage and U.S. Policy Responses

Suleyman Ozeren & Kate Shymkiv

Published October 25'

“For adversaries like China and Russia, cyber espionage increasingly serves as a low-cost, high-impact alternative to and part of a conventional warfare.”



Cyber espionage has evolved into a high-impact tool of conventional warfare, challenging the U.S. to move beyond symbolic sanctions against state-sponsored actors. Despite current strategies of deterrence by denial and cost imposition, the 150% increase in Chinese operations and the pre-positioning of groups like Volt Typhoon in critical infrastructure demand a shift toward deeper private-sector collaboration and enforceable international coordination.

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CONCLUDING REMARKS

In 2025, Orion Policy Institute (OPI) continued to advance its mission of influencing policy through insightful research and in-depth analysis. Building on previous years, OPI expanded its portfolio of policy briefs, Op-Eds, expert commentaries, and in-depth reports addressing pressing global challenges, with a particular emphasis on transnational criminal networks, regional security dynamics, and evolving geopolitical strategies. OPI's work also explored broader strategic questions, including U.S. engagement in the Western Hemisphere, shifting alliances, and the intersection of governance, security, and illicit economies.

The positive reception we have garnered across various sectors has strengthened our role as a key contributor to policy discourse. As the Institute moves forward, it remains committed to expanding its research agenda and addressing emerging global challenges with depth and clarity.

Through these efforts, OPI aims to contribute further to evidence-based policymaking and to foster informed engagement regarding complex international issues.



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